

# **Texas Military Value Task Force**

**Dr. Annette Sobel, Chair**

# Task Force Members

Chair: Annette Sobel, M.D., M.S., Maj. Gen. (Ret. USANG)

Army Subcommittee: MG (R) Ken Cox

Army Subcommittee: BG (R) Dr. Henry Ostermann

Navy Subcommittee: CAPT Bob Wood, USN (Ret)

Navy Subcommittee: CAPT Dave Edgecomb, USN (Ret)

Air Force Subcommittee: Maj. Gen. James Whitmore (USAF, Ret)

Air Force Subcommittee: Col. Michael Bob Starr (USAF, Ret)

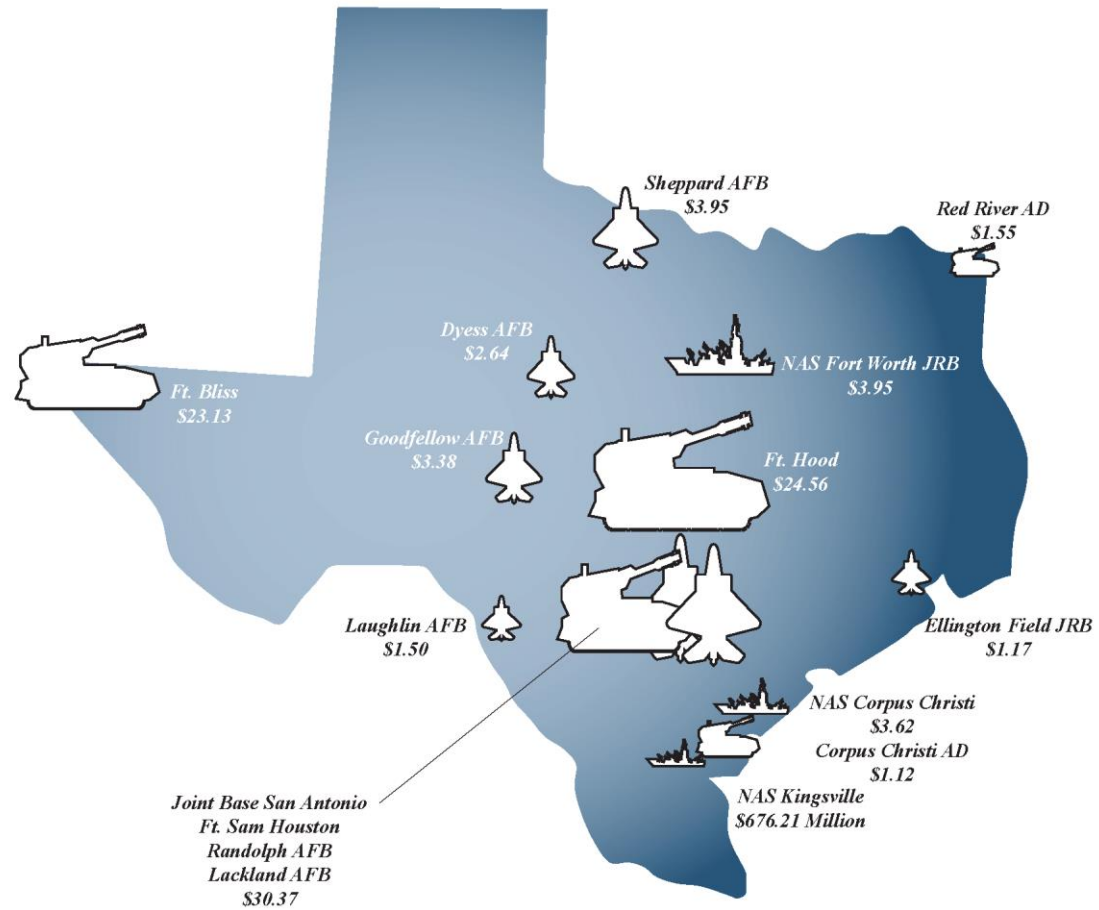
# Mission

The Texas Military Value Task Force (TMVTF) was created to seek advice to prepare for possible actions by the U.S. Department of Defense (DoD) by identifying strategies, policies, plans, projects and other ways to improve or add military value installations.

Recommendations have been provided to the Governor, Texas Military Preparedness Commission, state legislature, and congressional delegation to strengthen military installations in Texas.

# *Texas (2018)*

## *Economic Impact (in Billions\*)*



*\*Unless otherwise noted*



# Findings & Recommendations

## Corpus Christi Army Depot / U.S. Army / Corpus Christi

- Ability to absorb new maintenance missions
- Ability to modernize and upgrade aging systems
- Continue to support depot activities and bring in emerging platforms



# Findings & Recommendations

## Fort Bliss / U.S. Army / El Paso

- Ability to test new equipment
- Absorb an Armored Brigade Combat team (ABCT)
- Accommodate extensive training opportunities
- Update & expand transportation infrastructure



# Findings & Recommendations

## Fort Hood / U.S. Army / Killeen-area

- Absorb new missions
- Model for healthcare collaboration
- Grow allied and international partnerships
- Continue to monitor wind farm developments
- Leverage existing opportunities to expand health care opportunities.



# Findings & Recommendations

## Red River Army Depot / U.S. Army / Texarkana

- Ability to absorb a wide variety of new missions
- Ability to complete rapid prototyping
- Local partnerships provide extensive employment benefits
- Grow workload and missions
- Add rapid prototyping and 3-D printing facility in collaboration with Texarkana College



# Findings & Recommendations

## Naval Air Station Corpus Christi / U.S. Navy / Corpus Christi

- Ability to accommodate new missions
- Current missions are growing (T-6 & T-44)
- Continue to grow partnerships
- Geothermal energy utilization opportunities
- Continue to discourage incompatible development
- Seek partnerships for training and operations opportunities
- Pursue more partnerships with local entities

# Findings & Recommendations

## Naval Air Station Fort Worth Joint Reserve Base// U.S. Navy / Fort Worth

- Consolidate smaller Naval Operational Support Centers here
- Continue to monitor wind farm developments that could negatively impact flight operations with fixed wing or rotorcraft.
- Growth opportunities are available across the installation
- Encourage communication between National Guard and SOF components.

# Findings & Recommendations



## Naval Air Station Kingsville / U.S. Navy / Kingsville

- Expand use of the McMullen Target Range
- Continue to discourage incompatible development
- Ability to support new missions and grow current missions

# Findings & Recommendations

## Dyess Air Force Base / U.S. Air Force / Abilene

- Continue to monitor wind farm developments
- Continue to support Dyess for the basing of new B-21 bombers
- Support the growth of additional flight missions including tanker aircraft
- Support and sustain training airspace

# Findings & Recommendations

## Goodfellow Air Force Base / U.S. Air Force / San Angelo

- Consolidate intelligence training across branches here
- Continue to support growth of foreign intelligence training
- Increase infrastructure to support growing missions
- Encourage continued state asset academic and government partnerships.



# Findings & Recommendations

## Laughlin Air Force Base / U.S. Air Force / Del Rio

- Increased pilot production across Air Force
- Ability to support new missions and grow current missions
- Continue to monitor wind farm developments



# Findings & Recommendations

## Sheppard Air Force Base / U.S. Air Force / Wichita Falls

- Increased pilot production across Air Force
- Consolidate 82<sup>nd</sup> training here
- Ideal mission to support the new T-X aircraft
- Ability to support new missions and grow current missions
- Encourage additional allied and international partnerships
- Continue to monitor wind farm developments

# Findings & Recommendations

Joint Base San Antonio: Lackland Air Force Base

U.S. Air Force / San Antonio

- Continue to discourage incompatible development
- Support newer block F-16s for the 149th FW and eventual replacement with F-35s.
- Support funding for runway upgrades.
- Support and grow cyber security civil-military missions
- Grow international partnerships

# Findings & Recommendations

## Joint Base San Antonio: Randolph Air Force Base U.S. Air Force / San Antonio

- Ideal location to host new T-X aircraft
- Add flying training bases and 5-mile buffer (HB 1643, 84R)
- Add notification to new homes in AICUZ areas (HB 890, 84R)
- Add Military Training Routes (MTR) as areas incompatible to development (SB 277, 84R)
- Discourage development under or near Accident Prevention Zones (APZ).
- Continue to discourage incompatible development

# Findings & Recommendations

## Joint Base San Antonio: Fort Sam Houston U.S. Army / San Antonio

- Consolidate Department of Defense medical labs here
- Consider joint branch residency opportunities
- Monitor the opening of additional trauma centers
- Encourage opportunities for entrepreneurship and medical innovation



# Findings & Recommendations

## Ellington Field Joint Reserve Base

- Support new opportunities utilizing MQ-9 Reaper
- Encourage partnerships with other UAS training facilities
- Infrastructure to support a light attack aircraft mission
- Support approval for UAS flights in the national airspace
- Encourage partnerships with NASA



Photo Courtesy of Ellington Field JRB

# Findings & Recommendations

## Texas Military Department

- Army National Guard
  - Obtain armored tanks for training
  - Support increased recruitment and size
  - Support more training opportunities
- Air National Guard
  - Continue to support funding for newer model aircraft
  - Continue to support increasing recruitment and missions
  - Support more training opportunities

# Overall Recommendations

## Funding the Defense Economic Adjustment Assistance Grant (DEAAG)

- Support funding for DEAAG
- Encourage partnerships between Department of Defense, private sector, academia, and nonprofit organizations.

## Encroachment Issues

- Add military rotorcraft flight operations and Military Training Routes (MTR) (SB 277, 84R).
- Support legislation to limit encroachment.
- Support technology use to mitigate need for encroachment

# Overall Recommendations

## Spousal Employment and Education

- Give military spouse preferential treatment for state employment.
- Encourage community colleges and others to actively recruit military and military dependents.
- Consider opportunities for shared on-installation-research partnerships

# Overall Recommendations

## Spousal License Reciprocity

- Continue to aid military members or spouses with license reciprocity
- Create a web location for license reciprocity information
- Continue to support Veteran to BSN programs

## Quality of Local Schools

- Increase the quality of local schools where military children attend.
- Encourage ISD and Charter School proximity/co-location with military installations.



# Overall Recommendations

## Quality of Life Issues

- Increase quality of life opportunities
- Encourage education and research outreach between state academic institutions and military facilities.
- Encourage community service that engages military, veteran, and civilian partnerships.
- Support affordable housing options for service members and their families.
- Consider entrepreneurial partnerships between military members and civilian counterparts in economic development.

# Overall Recommendations

## Energy Resiliency

- Encourage ERCOT and energy providers to work with installations, integrate renewables where feasible to ensure energy resiliency.

## Cyber Security

- Continue to support collaborations between the military, academia, private industry, workforce boards, universities, technical and community colleges.

## Healthcare: External to the Installation and Virtual Healthcare

- Local communities should continue to support the quality of their healthcare facilities and recruit specialists from high demand specialties that add value to both community and military installations.

# Overall Recommendations

## Public/Public, Public Private (P4) Partnerships

- Seek partnerships to lower barriers/restrictions to intergovernmental agreements
- Explore opportunities to partner with TXDOT, TVC, and other state agencies.
- Consider new paradigms to leverage job expertise for transitioning veterans.



Photo: Task Force members at Red River Army Depot



**For more information or to read the full  
report, please visit**

**<http://www.gov.texas.gov/military>**